COURSE · MODULE 09

Module 09 · Implementing in layers

Where to start, what is mandatory from day one and what is added only when it is needed

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25	90	3	12
minutes	days of the initial plan	reading layers	rules that are never omitted

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01

Objective

By the end you will be able to choose your company's implementation scope, distinguish what is mandatory from what is proportionate and prepare the start of a 90-day plan.

02

Key ideas

1. **Two different proportionality decisions.** *Intensity* (Express, Lite or Enterprise) belongs to each use case; *implementation scope* (Lite or Enterprise) belongs to the company. Size decides neither.
2. **A single library, three layers.** Essential (what every company applies), conditional (what a trigger activates) and complete (guides and reference). There are no reduced versions of the documents.
3. **No phase or gate is skipped.** In Lite they are grouped —G0 to G2 in one session, G4 and G5 in another— and the evidence is simplified. G3 always goes separately.

4. **The starting point changes the order, not the destination.** A company with no AI, another with predictive models in production and another with many pilots start with different milestones (document 96), but reach the same fourteen-rule core (01 §14.1).
5. **Technology does not add maturity.** Maturity is read through three lenses: governance capability, technology footprint and impact reach (11 §7.6). Having agents with weak risk control is an alert, not more maturity.
6. **Ninety days to have a diagnosis, a direction and a first portfolio**, with no moratorium: AI activity continues while the framework is implemented.

03

Guided tour

Step	What to open	What to look at
1	document 94, sections 2 and 3	The three layers, the five levels, the fourteen-rule core that is never omitted (N-01 to N-14) and the difference between principle, practice and instrument.
2	document 94, section 4	The triggers: which ones occur in your company?
3	document 01, section 9	The Enterprise criteria of a use case.
4	document 90, section 2	Company Lite or Enterprise scope and minimum path in Lite.
5	document 90, section 4	The 90-day plan, week by week, and its completion criteria.
6	document 90, section 8	Common mistakes. The first: starting by buying or building tools.
7	document 92	Application cases, including medium-sized companies.
8	document 96 and tool T23	The six starting points, the five modifiers and the 22 milestones with their priority. Load the PP-B example in T23 and compare it with the demo, which comes out as PP-F.
9	document 11, section 7.6, and T15, "Three lenses" view	Technology footprint, impact reach, minimum governance required and alerts of the example company.

04

Exercise

1. With the five criteria of document 90 (section 2.2), decide your company's implementation scope.

2. With the triggers of document 94 (section 4), mark those that occur today. That is your conditional layer.
3. Write the names of the three minimum people: whoever drives and builds, whoever controls the risks and whoever runs the AI Office. If three different people do not come out, that is your first governance problem.
4. Answer in T23 the twelve questions of the questionnaire for your company. Note your archetype, your traits and the three priority-1 milestones you do not have yet.
5. Book the board session for week 12.

05

Self-check

1. A medium-sized company launches a single Transform bet. Does its implementation scope change?
2. Which gates can be grouped in a Lite use case?
3. Is the AI system inventory reduced in Lite scope?
4. Is it mandatory to use the T01 application?
5. A company has agents with A2 autonomy in production and D6 at level 2. Is it more mature than another that only has predictive models and D6 at level 3?

06

Next step

You have finished the course. Go back to the course guide to see other paths, or start with document 90. If you need support, document 91 describes the possible models and document 04 indicates how to contact the author; using the framework does not oblige anyone to hire anybody.

Answers. 1) No: that use case is Enterprise and is approved by the board, but the company's scope remains Lite. 2) G0, G1 and G2 in one session, and G4 and G5 in another; G3 always separately. 3) No: it covers all systems, including third-party and unauthorised ones. 4) No: what is mandatory is the register; it can be kept in a spreadsheet with the data model of document 03. 5) No. The technology footprint does not add maturity: the first company is at HT5, which requires D6 at 3, and it has the high-severity "adoption ahead of governance" alert (11 §7.6).